

# Scottish Water WIC Annual Return 2011-12

## Director Sign Off Sheet

The contents of the following tables have been authorised for submission to the Water Industry Commission by the undersigned director of Scottish Water.

### Operating Costs And Efficiency

Table E3 – PPP Project Analysis

Table E3a – PPP Cost Analysis

Signed \_\_\_\_\_



Douglas Millican  
Finance & Regulation Director  
Scottish Water